



KEY SKILLS

Rail engineering, rolling stock, operations, rail safety, benchmarking, PPPs, franchises, concessions

EMPLOYMENT

2004-current Partner, First Class Partnerships Ltd, UK

2003-2004 Interim Chief Executive, Rail Safety and Standards Board, UK

2000-2003 Director, Safety, Strategic Rail Authority, UK

1997-2000 President, CoMET

1966-2000 London Underground Limited, UK - General Manager, Jubilee and East London Lines, Victoria Line; Engineering Manager (Operations); Rolling Stock Design Engineer; Project Manager Engineers' Vehicle Fleet and District Line Passenger Fleet

MEMBERSHIPS

Fellow, Royal Society of Arts

Member, Institution of Railway Operators

HONOURS

2000 Appointed OBE, Queen's Birthday Honours list



JOHN SELF has nearly 50 years experience in metro and railway operations, senior management, engineering and advisory roles. He joined London Underground as a trainee and rose through the ranks to become General Manager of some of the busiest lines. He then moved to the national rail industry, as Director of Safety at the Strategic Rail Authority, and then served as the first Chief Executive of the newly created Rail Safety and Standards Board. Recently, John has been advising Transport for London and private sector franchise bidders on the London Overground and Crossrail projects and has assisted Eko Rail with development of plans for the Lagos Metro.

He has managed large operating budgets and diverse front line workforces, delivering regular and reliable services, safely, while achieving significant productivity improvements and efficiencies.

From its formation, John was active in the educational activities of the Institution of Railway Operators, and is a former chair of the Education and Professional Development Committee and was Lead Tutor for the modules on safety and engineering. He has international experience with leadership of CoMET, a major international urban metro rail benchmarking group.

SELECTED EXPERIENCE

Crossrail Train Operating Company Advisor to an international rail company bidding for the concession, awarded by Transport for London (TfL) for operation of the new £16bn cross-London metro line now under construction.

Blue Line Metro Project, Lagos, Nigeria Interim Operations Director advising Eko Rail, which is negotiating a 25-year concession for a new 20km metro system in Africa's largest city.

London Overground Rail Concession Supported the successful MTR/Laing bid for the concession to operate "metro" services operating over a network of existing and new orbital rail lines. This incorporated the former East London Line.

East London Line Extension Project As part of the "shadow operator" team, developed operating plans and cost estimates for this line for TfL London Rail, which was being upgraded and extended. This followed on earlier work as Interim Head of Operations for the project.

Crossrail Deputy Director of Operations for TfL, developing of plans for a new cross-London rail line.

Rail Safety and Standards Board, 2003-2004 Interim Chief Executive leading a new cross-industry body through its transition from its predecessor, Railway Safety Limited. This followed review work for the SRA on strategic governance of rail safety and outline formation of the Rail Accident Investigation Branch.

Strategic Rail Authority (SRA), 2000-2003 As the SRA's first Director of Safety, John played a leading role in re-shaping the UK rail industry safety oversight and regulatory structure. In this role he worked with virtually all other industry governance and regulatory bodies, government agencies, train operating companies, and Network Rail.

CoMET, 1997-2000 President of international benchmarking body Community of Metros, including most of the largest metro systems in the world. John led the benchmarking team, whose output findings and data are widely used for strategic planning.



LONDON UNDERGROUND, 1966-2000

John held a wide range of roles in operations, engineering and management.

Jubilee Line and East London Line, 1996-2000 As General Manager, he was responsible for ensuring the £3.5 billion **Jubilee Line Extension** was delivered for public use ahead of the Millennium date set by Government. He successfully included media and public relations, liaison with Secretary of State and Deputy Prime Minister and other Ministers, and with other stakeholders such as local authorities, staff and customers. John presented regular updates to both internal and external stakeholders while ensuring continued services over the existing line while integrating the new extension. During this time, he also led a review of train staff morale across the Underground, working closely with trade union officials.

Victoria Line, 1988-1996 As the first General Manager, John led a new operations and engineering team that successfully raised the Victoria Line to be the top-performing route. He also initiated planning comprehensive, long term line upgrading, most of which is now completed.

During this time, John also led a strategic review of rolling stock maintenance throughout the Underground, achieving staff efficiencies and on-going cost savings of £25 million per annum.

London Underground Limited In his early career, John held a range of technical and management positions:

- Engineering manager (Operations) – responsible for the Engineers' train fleet and staff and other support teams along with liaison between operators and engineers
- Rolling Stock Design Engineer – responsible for all specifications for new rolling stock and modifications to existing vehicles
- Project Manager (D Stock and Engineers' Vehicles) – responsible for delivery of 75 new trains for the District Line. Completed on time and within budget. Also included replacement of the majority of the Engineers' vehicle fleet.
- Senior Manager, Capital Budgets and Planning
- Joint Secretary of London Transport/Department for Transport Research and Development Committee
- Assistant Brakes and Doors Engineer
- Personal Assistant to Chief Mechanical Engineer (Railways)
- Technical Assistant

MEMBERSHIPS

- Fellow, Royal Society of Arts
- Member, Railway Study Association
- Member, Institution of Railways Operators
- Past-Chair, IRO Education and Professional Development Committee